

# Food waste

## Why it's important to us

Food waste is an issue central to our business and to the wider climate crisis. By reducing food waste, we can drive efficiency benefits to the business while making a positive contribution towards global food security and the fight against climate change.

### Progress highlight



25%

percentage change in absolute food waste in tonnes, compared to baseline year (FY17).



15%

percentage change in tonnes of food wasted as percentage of tonnes of food handled, compared to baseline year (FY17).

**2 MILLION**

Two million meals provided to local community groups (FY21).

## What we are doing about it

- We are signatories to Champions 12.3, a coalition mobilising action towards UN Sustainable Development Goal 12.3, to halve global food waste by 2030.
- We are working towards a UN Sustainable Development Goal Friends of Champions 12.3 commitment, which will see us achieve a 50% absolute reduction in food waste by 2030 against a 2017 baseline year of 42,180 tonnes.
- We measure our food waste against our production volumes on a monthly basis, enabling our sustainability team to continually evaluate our performance and review progress.
- We redistribute edible food products wherever feasible – this year we donated 2m meals to those in need.
- We segregate waste streams across our sites to facilitate reuse and recycling, and to avoid landfill.
- We encourage and support our colleagues to identify areas for improvement and share ideas for food waste reduction.

## Our focus for the next 12 months

- Our newly-launched waste reduction programme #WarOnWaste focuses on identifying and tackling the root cause of food waste and surplus in our operations. This has been implemented as a pilot at our Northampton site, and will be rolled out to all sites in FY22.
- Our Community Policy supports our aim of ensuring any surplus food goes to people in need rather than being disposed of as waste. We are planning to accelerate our efforts in this area, and have set an ambitious target of redistributing all of our surplus product to local communities by the end of FY22.



**“Our ‘go-look-see’ approach has given real visibility to food waste, lifting it from numbers on a spreadsheet and enabling colleagues to see where they can help tackle it.**

Tim Jackson, General Manager, Northampton



### Three year performance table

Goal	KPIs	FY19	FY20	FY21
By 2030, we will reduce our food waste by 50%	Total food waste (tonnes)	35,840	33,636	31,521
	Animal feed (tonnes)	4,454	3,881	4,913
	Surplus redistribution (tonnes)	950	669	886
	Total production (tonnes)	378,516	360,286	353,895
	Total food handled (tonnes)	419,760	398,289	391,215
	Food waste as a percentage of the product and ingredient handled by your organisation* Waste and Resources Action Programme ("WRAP")	8.54%	8.44%	8.06%
	Percentage change in tonnes of food wasted as percentage of tonnes of food handled, compared to baseline year (FY17 = 9.52%)	-10%	-11%	-15%
	Percentage change in food waste in tonnes, compared to baseline year (FY17 = 42,180)	-15%	-20%	-25%
By 2022, we will ensure 100% of surplus product is donated to our communities	Equivalent number of meals donated through food surplus redistribution programmes	2,292,424	1,657,824	2,094,130

\* Updated method of reporting to reflect new WRAP guidance (2020) for reporting food waste, as a percentage of total food handled (not just production)

### Delivering action on the UN Sustainable Development Goals

